



Neuadd y Sir
Y Rhadyr
Brynbuga
NP15 1GA

County Hall
Rhadyr
Usk
NP15 1GA

Thursday, 12 December 2019

Dear Councillor

CABINET

You are requested to attend a **Cabinet** meeting to be held at **Conference Room - Usk, NP15 1AD** on **Friday, 20th December, 2019**, at **11.00 am**.

AGENDA

1. Apologies for Absence
2. Declarations of Interest
3. To consider the following reports (Copies attached):
 - i. **DRAFT CAPITAL BUDGET PROPOSALS 2020/21 TO 2023/24** 1 - 26
Division/Wards Affected: All

Purpose: To outline the proposed capital budget for 2020/21 and the indicative capital budgets for the three years 2021/22 to 2023/24.

Author: Mark Howcroft – Assistant Head of Finance

Contact Details: markhowcroft@monmouthshire.gov.uk
 - i. **DRAFT REVENUE BUDGET PROPOSALS 2020/21** 27 - 64
Divisions/Wards Affected: All

Purpose: To set out draft revenue budget proposals for financial year 2020/21.

To commence a period of consultation on the draft budget proposals until 31 January 2020.

To consider the 2020/21 draft budget proposals within the context of the 4 year Medium Term Financial Plan (MTFP) and the Corporate Plan.

Author: Peter Davies, Chief Officer for Resources (acting S151 officer)

Email: peterdavies@monmouthshire.gov.uk

- i. **GREEN INFRASTRUCTURE STRATEGY** 65 - 248
Divisions/Wards Affected: All

Purpose: To approve the Green Infrastructure Strategy.

Author: **Colette Bosley, Green Infrastructure Manager, MonLife**
Matthew Lewis, Environment & Culture Manager, MonLife

Contact Details: colettebosley@monmouthshire.gov.uk;
matthewlewis@monmouthshire.gov.uk

- i. **LOCAL GOVERNMENT (WALES) ACT 1994 THE LOCAL** 249 -
AUTHORITIES (PRECEPTS) (WALES) REGULATIONS 1995 - 252
Proposal of payment schedule
Division/Wards Affected: All

Purpose: To seek Member approval of the proposals for consultation purposes regarding payments to precepting authorities during the 2020/21 financial year as required by statute.

Author: Jonathan S Davies – Finance Manager
Mark Howcroft – Assistant Head of Finance

Contact Details: jonathansdavies@monmouthshire.gov.uk

- i. **DEPOTS REVIEW** 253 -
Division/Wards Affected: All 256

Purpose: The current depot arrangements have developed on a piecemeal basis over many years, the depots/compounds are not ideal in some instances and lack a cohesive approach to the provision of depots and the services provided from the depots. This report summarises some of the underlying problems and constraints of the current facilities and seeks approval to undertake an assessment of current depot facilities and bring forward options to rationalise and improve depot facilities in and around the county.

Author: Roger Hoggins

Contact Details: rogerhoggins@monmouthshire.gov.uk

- i. **HOUSEHOLD RECYCLING REPORT (PART 1 KERBSIDE** 257 -
PROVISION) 410
Division/Wards Affected: All

Purpose: Waste and recycling service provision must continually

evolve to meet challenging targets, volatile markets and increasing costs. This report sets out measures that will be necessary to achieve national recycling targets, minimise budget increases and provide sustainable waste services going forward. Formalising recycling and waste collection policies that recognise the important role of education and enforcement in embedding change give clarity for all users of the services. Behavioural change programmes that reduce waste and increase recycling at the kerbside and increase food waste capture will have the biggest environmental and financial benefit.

Author: Laura Carter, Senior technical and business officer, Waste and street services

Contact Details: lauracarter@monmouthshire.gov.uk

- i. **HOUSEHOLD RECYCLING REPORT (PART 2 HWRC PROVISION)**
Division/Wards Affected: All

411 -
542

Purpose: This report sets out measures that will be necessary with regard to HWRC provision in order to achieve national recycling targets, minimise budget increases and provide sustainable waste services going forward. HWRC provision must continually evolve to meet challenging targets, volatile markets and increasing costs. Behavioural change interventions that reduce waste and increase recycling at the household waste recycling centres are proven to be effective across Wales. Due to the high tonnage throughput at our sites compared to other local authorities these changes will have the potential to deliver a significant positive impact on recycling rates. Rationalising service provision will allow investment in the service and drive up recycling performance.

Author: Carl Touhig

Contact Details: carltouhig@monmouthshire.gov.uk

Yours sincerely,

Paul Matthews
Chief Executive

CABINET PORTFOLIOS

County Councillor	Area of Responsibility	Partnership and External Working	Ward
P.A. Fox (Leader)	<p>Whole Authority Strategy & Direction Lead Officer – Chief Executive</p> <p>CCR Joint Cabinet & Regional Development; Organisation overview; Regional working; Government relations; Public Service Board lead; WLGA lead</p>	<p>WLGA Council WLGA Coordinating Board Public Service Board</p>	Portskewett
R.J.W. Greenland (Deputy Leader)	<p>Enterprise and Land Use Planning Lead Officer – Frances O’Brien Support Officers – Mark Hand, Cath Fallon</p> <p>Local Development Plan; Strategic Development Plan; Economic Resilience and Growth; Town Centre Investment and Stewardship; Development Management and Building Control; Housing Delivery</p>	<p>WLGA Council Capital Region Tourism</p>	Devauden
P. Jordan	<p>Governance and Law Lead Officers – Matthew Gatehouse, Matthew Phillips, Ian Saunders</p> <p>Council & Executive decision making; Constitution review and implementation of change; Law, Ethics & Standards; Audit and Regulatory WAO Relations Support for Elected Members Democracy promotion & citizen engagement Whole Authority Performance; Whole Authority Service Planning & Evaluation Community Hubs and Contact Centre Community Learning Tourist Information / Museums / Theatre / Attractions</p>		Cantref
R. John	<p>Children & Young People and MonLife Lead Officers – Will McLean, Ian Saunders Support Officers – Nikki Wellington, Sharon Randall-Smith, Richard Simpkins</p> <p>Early Years Education</p>	<p>Joint Education Group (EAS) WJEC</p>	Mitchel Troy

	<p>All Age Statutory Education Additional Learning Needs; School Inclusion Post 16 entitlement / offer</p> <p>School standards and Improvement; Education Achievement Service Commissioning Coleg Gwent and University liaison. Leisure / Sport Outdoor education / Duke of Edinburgh Active Travel Countryside / Biodiversity</p>		
P. Jones	<p>Social Care, Safeguarding & Health Lead Officer – Julie Boothroyd Support Officers – Eve Parkinson, Jane Rodgers</p> <p>Children’s Services Fostering & Adoption; Youth Offending Service; Adults Services Whole Authority Safeguarding (children & adults); Disabilities; Mental Health; Health liaison.</p>		Raglan
P. Murphy	<p>Whole Authority Resources Lead Officer – Peter Davies, Frances O’Brien Support Officers – Deb Hill-Howells, Sian Hayward, Tracey Harry, Mark Howcroft</p> <p>Finance; Information technology (SRS); Digital Programme Office Human Resources; Health & Safety; Emergency Planning; Procurement; Land & Buildings (inc. Estate, Cemeteries, Allotments, Farms); Vehicle Fleet / Passenger Transport Unit Property maintenance; Facilities Management (inc. Building Cleaning and Catering all ages)</p>	Prosiect Gwrydd Wales Purchasing Consortium	Caerwent
J. Pratt	<p>Infrastructure and Neighbourhood Services Lead Officer – Frances O’Brien Support Officers – Roger Hoggins, Carl Touhig, Nigel Leaworthy</p> <p>County Roads / Pavements South Wales Trunk Road Agency</p>	SEWTA Prosiect Gwyrdd	Goytre Fawr

	<p>Highways Maintenance, Transport, Traffic & Network Management, Car Parks / Illegal Parking Enforcement Whole Authority De-carbonisation Plastic Free Monmouthshire Waste / Recycling / Cleansing Grounds Maintenance Parks & Open Spaces/ Public Conveniences Flood Prevention / Management / SUDs</p>		
S. Jones	<p>Social Justice & Community Development Lead Officer – Frances O’Brien Support Officers – Cath Fallon, David Jones, Ian Bakewell</p> <p>Rural Deprivation / Isolation; Digital Deprivation Poverty / Disadvantage Homelessness; Supporting People Community Safety / Equality / Protected Characteristics Public Relations; / Communications / Marketing Trading Standards / Environmental Health; Licensing; Registrars</p>		Llanover

Aims and Values of Monmouthshire County Council

Our purpose

Building Sustainable and Resilient Communities

Objectives we are working towards

- Giving people the best possible start in life
- A thriving and connected county
- Maximise the Potential of the natural and built environment
- Lifelong well-being
- A future focused council

Our Values

Openness. We are open and honest. People have the chance to get involved in decisions that affect them, tell us what matters and do things for themselves/their communities. If we cannot do something to help, we'll say so; if it will take a while to get the answer we'll explain why; if we can't answer immediately we'll try to connect you to the people who can help – building trust and engagement is a key foundation.

Fairness. We provide fair chances, to help people and communities thrive. If something does not seem fair, we will listen and help explain why. We will always try to treat everyone fairly and consistently. We cannot always make everyone happy, but will commit to listening and explaining why we did what we did.

Flexibility. We will continue to change and be flexible to enable delivery of the most effective and efficient services. This means a genuine commitment to working with everyone to embrace new ways of working.

Teamwork. We will work with you and our partners to support and inspire everyone to get involved so we can achieve great things together. We don't see ourselves as the 'fixers' or problem-solvers, but we will make the best of the ideas, assets and resources available to make sure we do the things that most positively impact our people and places.